A Publication Company in Mumbai, India

Challenges

The organization was saddled with very high inventory, borrowing and high accumulated loss a year back. It was observed that Distribution and procurement process were the major problem the company faced

Strategy & Execution

We worked on:

- Reducing batch size and lead time to reach the market
- Identifying and eliminating value destroying elements
- Revamping the distribution system
- Keeping a keen eye on the Quarterly Plan and the Cash flow.

How it helped

The company was well on their way to stop bleeding and its borrowings were brought back to normalcy by the end